A4263
2011/2012
ig

MILESTONES:

RS OF PROGRAMS AND SERVICE

PROPOSED

BUDGET AND WORK PROGRAM

FISCAL YEAR 2011 - 2012

Association of Bay Area Governments

EXECUTIVE BOARD

Association of Bay Area Governments

Susan L. Adams, RN, PhD
Supervisor, County of Marin, ABAG Vice President

John Avalos
Supervisor, County of San Francisco

Ronit Bryant
Mayor, City of Mountain View

Jane Brunner
President, Oakland City Council

Kansen Chu
Councilmember, City of San José

Dave Cortese
Supervisor, County of Santa Clara Chair, Regional Planning Committee

Carole Dillon Knutson
Councilmember, City of Novato

Richard Garbarino
Councilmember, City of South San Francisco

Rose Jacobs Gibson
Supervisor, County of San Mateo and ABAG Immediate Past President

Jack Gingles
Mayor, City of Calistoga

John Gioia
Supervisor, County of Contra Costa

Mark Green
Mayor, City of Union City
ABAG President and Chair, Administrative Committee

Scott Haggerty
Supervisor, County of Alameda and Finance and Personnel Committee Chair

Don Horsley
Supervisor, County of San Mateo

Beverly Johnson
Councilmember, City of Alameda

Ash Kalra
Councilmember, City of San José

Rebecca Kaplan
Councilmember, City of Oakland

Barbara Kondylis
Supervisor, County of Solano

Edwin M. Lee
Mayor, City of San Francisco

Sam Liccardo
Councilmember, City of San José

Mark Luce
Supervisor, County of Napa
Legislation and Governmental Organization Committee Chair

Eric Mar
Supervisor, County of San Francisco

Ross Mirkarimi
Supervisor, County of San Francisco

Nancy Nadel
Councilmember, City of Oakland

Julie Pierce
Councilmember, City of Clayton

Joe Pirzynski
Councilmember, City of Los Gatos

A. Sepi Richardson
Councilmember, City of Brisbane

David Rabbitt
Supervisor, County of Sonoma

Nancy Kirshner Rodriguez
Director of Government Affairs, City of San Francisco

Gayle B. Uilkema
Supervisor, County of Contra Costa

Joanne Ward
Mayor, City of Hercules

Ken Yeager
Supervisor, County of Santa Clara

Advisory Member
Terry Young, PhD
Regional Water Quality Control Board

OFFICERS

President - **Mark Green**, Mayor, City of Union City

Vice President - **Susan L. Adams**, Supervisor, County of Marin

Immediate Past President - **Rose Jacobs Gibson**, Supervisor, County of San Mateo

Secretary / Treasurer - **Ezra Rapport**, Executive Director

Legal Counsel - **Kenneth Moy**, Legal Counsel

TABLE OF CONTENTS

INSTITUTE OF GOVERNMENTAL STUDIES LIBRA
109 PHILOSOPHY HALL
UNIVERSITY OF CALIFORNIA
BERKELEY, CA 94720

A4263
2011/12

Proposed BUDGET AND WORK PROGRAM

Executive Director's Message ..... 1 & 3
Executive Board Highlights 2

ABAG Planning and Service Programs - SECTION I

Introduction to ABAG Planning Programs 4-8
Hazardous Waste Management Facility Allocation/Bay Area Green Business Program 9-10
San Francisco Bay Trail 11-12
San Francisco Estuary Partnership 13-14
Earthquake and Hazard Mitigation and Recovery 15-16
ABAG POWER 17-18
ABAG PLAN Corporation 19-20
Research, Data and Analysis 21-22
ABAG Financial Services 23
ABAG Training Center 24
ABAG Web Services 25
Fiscal Management Services 26
Legislative Activities 27-28
Communications 29-30
Association of Bay Area Governments' 50 Year Milestones 31

Budget Highlights, Member Dues, and Organization - SECTION II

Fiscal Year 2011-2012
Summary of Revenues and Expenses by Program Group 33

Fiscal Year 2011-2012
Summary of Revenues by Funding Source and Expenses by Category 34

Proposed Fiscal Year 2011-2012
Operating Budget 35

Proposed Budget Revenues by Funding Sources 36

Proposed Fiscal Year 2011-2012
Revenues and Expenditures by Program 37

ABAG Fiscal Year 2011-2012
Proposed Membership Dues 38-40

ABAG Organizational Structure 41

ABAG Affiliated Entities 42

INSTITUTE OF GOVERNMENTAL STUDIES LIBRARY
MAR 23 2016
UNIVERSITY OF CALIFORNIA

FROM THE EXECUTIVE DIRECTOR

The Association of Bay Area Governments (ABAG) Fiftieth Anniversary is a cause for celebration throughout the entire region. ABAG has had a direct and indirect role in so many quality of life improvements the region has experienced, which are now mostly taken for granted. At the forefront in Bay Area planning and innovative services ABAG, in its first decade, developed the first open space plan for the region, an ocean coastline plan, and an airport systems plan, which culminated in the Bay Area's first comprehensive "*Regional Plan: 1970-1990.*" In the late 1970s EPA and the State of California approved ABAG's groundbreaking, complex work program that combined air and water quality, water supply, and solid waste, resulting in an *Environmental Management Plan* for the Bay Area. ABAG later added a comprehensive San Francisco Bay Delta Estuary plan and earthquake hazards and mitigation planning to our comprehensive planning efforts. ABAG's planning and service achievements from the 1980s to the present include innovative service programs that support the challenges of member local governments. These include risk management services, green business certification, hazard mitigation technical support, energy efficiency programs, internet and classroom-based training, and much more.

Ezra Rapport
ABAG Executive Director

ABAG's role as the region's comprehensive planning agency will be in full display in 2011. Senate Bill 375 (2008), the Sustainable Communities Strategy (SCS), requires both ABAG and MTC to adopt a long-term land use and transportation plan by 2013 that links both the Regional Housing Need Allocation (RHNA) with the Regional Transportation Plan. The outcome of the SCS is intended to result in a sustainable and prosperous Bay Area, accommodating future population in high quality neighborhoods, reducing the cost of housing in areas closer to employment, and efficiently investing in transportation infrastructure while reducing green house gas emissions from vehicles.

The only way such an ambitious plan will be successful is if ABAG's members choose to make it work. There is a great deal of policy and public investment reform that will be necessary to make the transition between planning and implementation, and regional advocacy built on consensus will be needed if changes are required in State law. ABAG has embarked on an intensive engagement strategy intended to collaborate with regional agencies, City Councils, Board of Supervisors, local government planners and managers, congestion management agencies, transit agencies, special districts, and other interested stakeholders, including business and community groups. Working closely with MTC, ABAG staff is working with a number of local government committees designed to facilitate the process. In 2011, we expect a series of informational reports will be brought before our members' Councils and Boards to discuss the SCS planning process and elicit the dialogue needed to make the first SCS a foundation for the future.

ABAG's work programs, established with great skill and tenacity over the years, focus on our ability to serve our members, protect the environment, assist in advance land use and transportation planning for the region, protect the region against natural calamities, and adapt to climate changes we are likely to experience over the coming decades.

New for fiscal year 2011 – 2012, ABAG will bring before the Regional Planning Committee an earthquake recovery and resiliency planning process that highlights the region's vulnerabilities and gaps we are

Executive Director cont. on page

EXECUTIVE BOARD HIGHLIGHTS

In January, ABAG celebrated 50 years of service to local government and the region. This is a milestone in which each of us should take pride. Not just for surviving 50 years, during many tumultuous times, but pride in those forward thinking elected officials who had the insight to organize in 1961. And pride for those of you who have continued to take an active role in the development of ABAG over the last 50 years. Over the decades, ABAG has provided innovative and much needed programs and services to local governments. Many of these programs and services are described in the pages of this *Budget and Work Program*. We encourage you to take the time to read about them and take part in them if you are not already doing so.

Mark Green
ABAG President
Union City Mayor

When I assumed the Presidency a year ago, I pledged to reach out to our membership by visiting every county. I am pleased to report that during the last year I have been welcomed by all of the Mayors and Councilmembers' Organizations throughout the region. I have participated in a number of meetings and events in San Francisco in my official capacity as ABAG President and look forward to formal meetings with the Board of Supervisors and Mayor during 2011. These meetings have been educational for me and I hope informative for those who heard me speak about ABAG's programs and services and my desire to gain more active participation by our membership in our organization.

The Executive Board, working cooperatively with MTC and the Joint Policy Committee, has focused a great deal of time and attention on development of an outreach strategy for the development of the region's Sustainable Communities Strategy (SCS), which is a requirement of SB 375 (Steinberg), which mandates each Metropolitan Planning Organization, in our case—MTC and ABAG—to develop a plan to reduce greenhouse gas emissions through land use and transportation planning. The SCS also requires that the Regional Housing Need Allocation (RHNA) be consistent with the SCS land-use pattern. We have gone to great lengths to ensure that every city and county and Congestion Management Agency is aware of the SCS Planning Process and plays a significant role in planning for their county and/or corridor. If you have not heard about the SCS, please have your staff make a presentation to your Council or Board. ABAG staff is also available to assist your Planning Staff in developing such a presentation. We will be working with your jurisdictions on this planning process until its completion in the spring of 2013.

ABAG reached another milestone in 2010—we hosted our first General Assembly in the City of San Jose, now the largest city in the region. We were welcomed by Mayor Chuck Reed who expressed gratitude and pleasure that ABAG was holding the General Assembly in San Jose. As we continue to celebrate the 50 year milestone of ABAG's existence throughout 2011, we encourage you to attend your General Assemblies and other workshops and conferences planned by ABAG. The Spring General Assembly is scheduled for Oakland on April 14th. We hope to see you there.

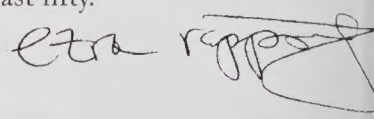
Susan L. Adams
ABAG Vice President
Supervisor, County of Marin

FROM THE EXECUTIVE DIRECTOR

Executive Director cont. from page 1

aware of that can be mitigated through advance planning. We will also deliver over $20 million in grants to the region for the purpose of marketing and implementing energy efficiency retrofits to residential properties throughout the Bay Area. ABAG will host a regional website that informs Bay Area residents and contractors of the available retrofit programs and staff a regional call center to respond to specific questions. ABAG staff is also engaged in planning for Electric Vehicle (EV) deployment throughout the Bay Area. ABAG and ABAG Balance Foundation have received grant funding from a State agency and a settlement award to facilitate EV charger streamlining and to consider regional strategies that combine the use of residential solar energy with the batteries of electric cars.

The challenges for local and regional government in this era remain immense. The economic recession in the State has caused a significant drop in revenue on top of what was already an unbalanced budget. Over the past decade, the State has faced continuous annual financial crises. As of this writing, the State's budget shortfall is in the range of $27 billion. There may even be a greater "investment deficit," which means that the amount of funds needed by California to appropriately operate and maintain infrastructure, and maintain our competitive advantages by investing wisely in our primary and higher education system. The State has been very creative in its methods to stave off the worst service reductions, but it appears at this point that it will no longer be able to defer extremely painful cuts to essential services. The budget reductions will undoubtedly have a serious impact on ABAG members and cause all levels of government to re-consider how to perform their missions with less revenue and an ever increasing complexity of regulations and issues. As always, ABAG stands ready to assist and support local government. And hopefully, ABAG will be as productive for the next fifty years as it has been in the past fifty.



PLANNING AND SERVICE PROGRAMS

SECTION I PAGES 4-30

July 30, 1970:
ABAG issues Regional Plan 1970-1990, the Bay Area's first comprehensive regional plan.

In 1998, ABAG writes proposals seeking funding for projects that demonstrate new ways for local governments to use the Internet to conduct business with citizens.

Main Street, City of San Mate

ABAG PLANNING PROGRAMS

Building upon fifty years of regional planning efforts, the Association of Bay Area Governments' Planning Programs will advance a comprehensive development strategy in collaboration with local jurisdictions and regional partners that responds to the environmental, economic, and equity challenges of the region today. Recognizing the links between focused growth and transportation infrastructure, these Planning Programs will secure funding to support the development of neighborhoods that provides for the needs of existing and future residents, is resource conserving and socially equitable, and brings new vitality to our communities. Planning Programs will also involve work with key partners including public resource agencies, local governments, and the region's land and water conservation agencies to secure funding and advance permanent protection of natural resources and rural areas.

Mandated by state legislation (SB 375), the Sustainable Communities Strategy (SCS) provides a solid platform to integrate regional land use and transportation planning. This strategy will lead to the reduction of greenhouse gas emissions and housing all economic sectors of the population in the Bay Area. In FY 2011-2012, ABAG will work closely with the Metropolitan Transportation Commission (MTC), local jurisdictions, congestion management agencies, transit providers, and other stakeholder entities in order to accomplish this task (www.onebayarea.org).

The Sustainable Communities Strategy in the Bay Area is built upon the FOCUS Program, including the Priority Development Areas (PDAs) and Priority Conservation Areas (PCAs), as well as the Transportation for Livable Communities, among other regional efforts. ABAG Planning Programs will also continue to strengthen specialized regional efforts such as reduction of waste, closing gaps in the Bay Trail, seismic retrofits of single-family homes, and protection of the Bay-Delta Estuary.

The sections below describe ABAG's planning programs, including the Comprehensive Planning tasks (Sustainable Communities Strategy and FOCUS Program), the Bay Area Green Business Program, Earthquake and Hazard Mitigation and Preparedness, the San Francisco Bay Trail, and the San Francisco Estuary Partnership.

COMPREHENSIVE PLANNING: Sustainable Communities Strategy and FOCUS Program

The **Sustainable Communities Strategy** will identify integrated planning and policy measures that are necessary to accommodate the Bay Area's future growth in a manner that provides for a high quality of life, a sound economic future and incorporates state and regional climate change goals for an even better Bay Area.

The SCS integrates several existing planning processes and is required to accomplish two main objectives. One, the SCS will provide a new 25-year land use strategy for the Bay Area that is realistic and identifies areas to accommodate all of the region's population, including all income groups. Two, the SCS will forecast a land use pattern, which when integrated with the transportation system, reduces greenhouse gas emissions from automobiles and light trucks and is measured against our regional target established by the California Air Resources Board (CARB).

The SCS is a land use strategy required to be included as part of the Bay Area's 25-year Regional Transportation Plan (RTP). By federal law, the RTP must be internally consistent. Therefore, the over $200 billion dollars of transportation investment typically included in the RTP must align with and support the SCS land-use pattern. SB 375 also requires that an updated eight-year regional housing need allocation (RHNA) prepared by ABAG is consistent with the SCS. The SCS, RTP and RHNA will be adopted simultaneously in early 2013.

Planning Programs cont. on page 5

ABAG PLANNING PROGRAMS

Planning Programs cont. from page 5

RHNA becomes integrated with the regional land use strategy, the development of complete communities and a sustainable transportation system. The distribution of housing needs will inform the Detailed SCS Scenarios. Regional agencies will take input from local jurisdictions for the adoption of the RHNA methodology and the final housing numbers for the region will be issued by the State Department of Housing and Community Development (HCD). Local governments will address the next round of RHNA in their next Housing Element update.

City of Walnut Creek Downtown photo: Brad Perk

The SCS is not just about assigning housing need to places or achieving greenhouse gas targets. The primary goal is to build a Bay Area which continues to thrive and prosper under the changing circumstances of the twenty-first century. By directly confronting the challenges associated with population growth, climate change, a new economic reality and an increasing public-health imperative, the SCS should help us achieve a Bay Area which is both more livable and more economically competitive on the world stage. A successful SCS will:

- Recognize and support compact walkable places where residents and workers have access to services and amenities to meet their day-to day needs;
- Reduce long commutes and decrease reliance that increases energy independence and decreases the region's carbon consumption;
- Support complete communities which remain livable and affordable for all segments of the population, maintaining the Bay Area as an attractive place to reside, start or continue a business, and create jobs;
- Support a sustainable transportation system and reduce the need for expensive highway and transit expansions, freeing up resources for other more productive public investments;
- Provide increased accessibility and affordability to our most vulnerable populations; and
- Conserve water and decrease our dependence on imported food stocks and their high transport costs.

In recognition of the importance of these other goals, ABAG and MTC will adopt performance targets and indicators that will help inform decisions about land use patterns and transportation investments. These targets and indicators will apply to the SCS and the RTP.

Planning Programs cont. on page 6

ABAG PLANNING PROGRAMS

Planning Programs cont. from page 5

FOCUS, an integrated regional development and conservation strategy, promotes a more compact land use pattern for the Bay Area. It unites the efforts of four regional agencies into a single program that links land use and transportation by encouraging the development of complete, livable communities near transit, and promotes conservation of the region's most significant resource lands. FOCUS is led by ABAG in partnership with the Metropolitan Transportation Commission (MTC) and with support from the Bay Area Air Quality Management District (BAAQMD) and the Bay Conservation and Development Commission (BCDC). FOCUS is a collaborative effort that links regional planning programs with planning and implementation being advanced at the local and sub-regional level by local governments, congestion management agencies, transit providers, and non-governmental organizations throughout the Bay Area.

The Bay Area has taken a major step forward toward a comprehensive regional growth strategy embodied in the FOCUS Program. By 2010, FOCUS included more than 130 Priority Development Areas in 60 Bay Area jurisdictions, and nearly 100 Priority Conservation Areas (PCAs). In collaboration with local jurisdictions, FOCUS provides a link between local plans and regional agency objectives relative to where new growth should be directed.

PDAs are transit-served, infill areas where there is either an adopted neighborhood-level plan that will accommodate housing in a mixed-use context or a vision to create such a plan at the local level. *Projections 2009* forecasts that more than two-thirds of the region's growth through 2035 can be accommodated in the PDAs, despite the fact that PDAs encompass only three percent of the region's land area. The FOCUS program emphasizes planning and infrastructure support for the development of complete communities, not just for isolated infill projects. The objective is the achievement of areas that are well planned with good housing choices, transit options, and walkable amenities and services to address the day-to-day needs of both current and future residents. This will be achieved by moving Planned PDAs (areas that have a neighborhood-level plan) closer to implementation, and advancing more potential PDAs (areas that do not have a neighborhood-level plan) to Planned status. Toward this end, in 2010 ABAG and MTC have implemented the Technical Assistance Program, which provided two rounds of funding to ten local jurisdictions for tasks that address barriers to implementation and help spur development within PDAs that already have a specific or neighborhood plan completed or substantially underway.

Priority Conservation Areas (PCAs) are areas of regional significance that have broad community support and an urgent need for protection. A total of 98 PCAs were adopted by the ABAG Executive Board in 2008. Despite severe local fiscal and economic challenges, ABAG has worked with local governments to enact policies to preserve several of these PCAs. During this fiscal year, ABAG will continue to work with the State Coastal Conservancy and other land conservation entities, including private foundations, to secure new funding and direct existing funding to preserve the region's Priority Conservation Areas.

Regional Planning Committee

The Regional Planning Committee (RPC) is one of ABAG's key standing committees and includes representation from local governments, as well as public agency and non-profit organizations. Beyond local governments, organizations represented on the RPC include those with an emphasis on affordable housing, education, environmental sustainability, the building industry, and economic development. The RPC hears issues of regional concern, covering a range of planning issues, and makes policy recommendations to the ABAG Executive Board on these

Planning Programs cont. on page 7

ABAG PLANNING PROGRAMS

Planning Programs cont. from page 6

issues. The RPC has an important role to play given ABAG's expanding role in coordinating planning initiatives in the Bay Area and the need for in-depth planning discussions on the Sustainable Communities Strategy's scenarios. The RPC has also been developing expertise from a policy perspective regarding regional recovery planning in the Bay Area.

Clearinghouse

ABAG provides information to public and private agencies and the public related to capital improvement projects and their potential environmental impacts. ABAG has continued to streamline the operation of the clearinghouse providing improved access to and distribution of public review documents.

Regional Airport Planning Commission

The Regional Airport Planning Commission (RAPC) is a joint committee of ABAG, the Metropolitan Transportation Commission, and the Bay Conservation and Development Commission. It oversees preparation of the Regional Airport Systems Analysis, which then becomes part of the Regional Transportation Plan. RAPC also provides a forum for discussion of land use, non-air transportation, and environmental issues related to airports.

Intergovernmental Coordination

In Fiscal Year 2011-2012, coordination between the ABAG Planning Program and our regional agency partners, as well as local governments, will solidify through the Sustainable Communities Strategy. This strategy integrates multiple regional tasks, such as land use planning, transportation investments, reduction of air contaminants, and addressing sea level rise. Strong local-regional collaboration is imperative to ensure that local governments, congestion management agencies, and policymakers develop a sense of ownership and define a realistic implementation approach to the Bay Area's Sustainable Communities Strategy.

City of Mountain View, Light Rail System

photo: Brad Perk

ABAG PLANNING PROGRAMS

In Fiscal Year 2011-2012

ABAG will work with local communities, the state government, our regional agency partners, congestion management agencies and the non-profit community to develop the Sustainable Communities Strategy and identify and provide for an expanding range of incentives to support the implementation of this strategy. Incentives will be provided on a competitive basis to jurisdictions that seek to advance and prioritize development in areas that are served by public transit, and that provide proximity to employment centers. ABAG will work cooperatively with state resource agencies, local governments, and regional open space entities to advance the protection of the region's priority conservation areas. ABAG will assist in advocating for policies and legislative actions that will advance the agenda of a sustainable and resilient Bay Area.

Specifically, ABAG will advance the Sustainable Communities Strategy and FOCUS as follows:

- Prepare detailed development scenarios for the Sustainable Communities Strategy;
- Support the County/Corridors dialogue on the Sustainable Communities Strategy;
- Develop the methodology for the Regional Housing Need Allocation;
- Coordinate the Sustainable Communities Strategy with the Regional Housing Need Allocation and the Regional Transportation Plan;
- Draft the scope of work for the Environmental Impact Report for the Sustainable Communities Strategy and the Regional Transportation Plan;
- Manage Station Area Planning efforts in more than 20 PDAs;
- Provide Technical Assistance to PDAs;
- Identify model infrastructure projects in PDAs for Transportation for Livable Communities (TLC) program funding;
- Complete the assessment of Planned PDAs on planning efforts, market conditions, and complete communities qualities (e.g. transit service, schools, urban parks, services, equity issues, public health);
- Establish a tracking system and coordinate funding efforts pertaining to the PCAs.

Regional Planning Committee
The RPC will address and make policy recommendations to the Executive Board on important regional planning issues including considerations relative to implementation of FOCUS, development of the Sustainable Communities Strategy Scenarios, and issues related to regional recovery planning for the Bay Area.

Clearinghouse
ABAG will continue its clearinghouse functions including tracking of public projects to allow review and discussion of regionally significant projects.

Regional Airport Planning Commission
ABAG will staff and provide leadership to advance RAPC's work program.

Intergovernmental Coordination
ABAG planning staff will expand upon previous efforts to advance the agency's role in coordinating regional and local planning initiatives in the Bay Area.

For further information, contact Ken Kirkey at 510-464-7955 or e-mail KenK@abag.ca.gov.

HAZARDOUS WASTE ALLOCATION / BAY AREA GREEN BUSINESS PROGRAM

Since 1990, the Hazardous Waste Management Facility Allocation Committee (www.abag.ca.gov/hazwaste) has developed innovative programs to serve our members and partners as well as Bay Area residents and businesses. The Committee was established in response to AB 2948, which required counties to plan for facilities to manage hazardous wastes generated within their boundaries. Bay Area cities and counties secured approval to respond as a region and directed ABAG to staff the effort.

During the first five years, the Committee developed a "fair-share" analysis and allocation process for siting future facilities. With periodic revisions to address changing waste streams, ABAG has used the process every two years to update the Committee on hazardous waste trends and inform our pollution prevention activities.

In 1996, the Committee began to focus on reducing the amount of hazardous wastes generated. In partnership with federal, state and regional agencies, the Committee launched the **Bay Area Green Business Program** (www.greenbiz.ca.gov), the first comprehensive environmental certification for small businesses in the country. This award-winning program assists and recognizes businesses that comply with environmental laws and implement dozens of additional measures to prevent pollution, conserve resources, reduce waste and shrink their carbon footprints.

The first Green Businesses were certified in Alameda and Napa counties in 1997. By 2007, all nine counties participated. More than 2,300 Green Businesses have now been recognized in the Bay Area. The Program's comprehensive approach and reputation for integrity make it a model that other jurisdictions have emulated. With the anticipated launch of the City of Los Angeles and Mendocino County Green Business Programs, there will be 17 Programs in California.

Recent initiatives include support for **Extended Producer Responsibility** to shift the responsibility for safe management of spent batteries, fluorescent lights, pharmaceuticals, computers and similar products away from local governments and back to manufacturers. As a complement to California's **Green Chemistry** initiative, the Committee has organized workshops on **Environmentally Preferable Purchasing**.

HAZARDOUS WASTE ALLOCATION / BAY AREA GREEN BUSINESS PROGRAM

What does it mean... to be Green?

Bay Area Green Business Program

Environmental Values At Work

In Fiscal Year 2011-2012

- Monitor and advise the Legislative and Governmental Organizations Committee on legislative and other efforts to implement Extended Producer Responsibility;
- Host a workshop for government purchasing staff to speed implementation of Environmentally Preferable Purchasing programs;
- Increase the number of certified green businesses in the Bay Area to 2,600;
- Complete development of a web-based measurement system to streamline the process and track the environmental benefits of Green Business participation.

For further information, contact Ceil Scandone at 510-464-7961 or e-mail CeilS@abag.ca.gov.

SAN FRANCISCO BAY TRAIL

Completing the Bay Trail involves a series of milestones and accomplishments around the region. In 1987, Bill Lockyer and the Bay Area delegation launched the concept of a 500-mile continuous trail with the passage of Senate Bill 100. Since the Executive Board's adoption of the Bay Trail Plan in 1989, ABAG has worked with the shoreline cities in all nine counties to complete the vision. The shoreline jurisdictions have taken ownership of the Bay Trail concept as part of local plans to expand access to the waterfront, create sustainable communities and encourage active lifestyles.

The San Francisco Bay Trail is a continuous 500-mile shoreline path along the edge of San Francisco Bay that will form a trail system crossing seven toll bridges and connecting nine counties, 47 shoreline cities and over 130 local, regional and state parks. The Association of Bay Area Governments administers the Bay Trail Project that plans, promotes and advocates for implementation. Project staff provides regional oversight and coordination, technical assistance, education and outreach, and seeks funding for planning, design, construction, and maintenance.

Regional collaboration has resulted in the completion of over 300 miles of the planned 500 miles of recreational and alternative commute routes around the Bay. All cities and counties the trail passes through support this monumental endeavor and park and open space districts, transit agencies, advocacy organizations, and public works departments have joined forces to complete this spectacular vision of a "ring around the bay."

2010 was a milestone year for the Bay Trail. The project celebrated completion of the 300th mile and closed several significant Bay Trail gaps, including: 2.4 miles behind Moffett Field between Sunnyvale and Mountain View resulting in 26 continuous miles of shoreline trail: the Bill Lockyer Bridge over San Leandro Slough completing a 20-mile stretch of trail between Oakland and Hayward; and adoption of a new official Bay Trail alignment in Sonoma, Napa and Solano counties bringing the Bay Trail closer to the edge of San Pablo Bay.

[illegible] Bay Cycle Bike Race

SAN FRANCISCO BAY TRAIL

In Fiscal Year 2011-2012

- Work to complete the remaining Bay Trail gaps by ensuring that the trail is incorporated into project designs and constructed;
- In partnership with the Coastal Conservancy, solicit, review and award grants to local jurisdictions for planning, design and construction of Bay Trail segments under the $6 million grant program provided through Proposition 84;
- Administer awarded Bay Trail planning, design and construction grant contracts;
- Share implementation responsibilities with the Coastal Conservancy to advance the completion of the San Francisco Bay Area Water Trail;
- Continue to update and use the Gap Analysis Study data to identify and initiate new spending opportunities and new Bay Trail grants;
- Pursue short and long-term funding strategies for project administration, trail development and maintenance;
- Finalize opportunities for new Bay Trail segments through continued participation in the South Bay Salt Pond Restoration Planning Process;
- Work as a member of the San Francisco Bay Restoration Authority Advisory Committee to identify funding opportunities for future wetland restoration and public access projects;
- Continue to work with ABAG's FOCUS program and the Metropolitan Transportation Commission's Regional Transportation Plan to highlight trails as components of a sustainable region and a regional transportation system;
- Advocate for bicycle and pedestrian access to and across Bay Area toll bridges, including the west span of the Bay Bridge and the Richmond-San Rafael Bridge as well as safe and seamless connections to the Carquinez, Benicia-Martinez and East Span Bay bridges;
- Install Bay Trail signs along all complete sections of the Bay Trail;
- Continue to update the Bay Trail website to create a valuable resource for regional partners and the public about progress of the Bay Trail;
- Publish the *Bay Trail Rover* newsletter; meet regularly with elected officials, agency and local government staff and media contacts; and plan and host trail dedications and other public events.

For further information,
contact Laura Thompson at 510-464-7935
or e-mail Laurat@abag.ca.gov.

SAN FRANCISCO ESTUARY PARTNERSHIP

2010 Accomplishments

The San Francisco Estuary Partnership and its partners both initiated, and continued a wide array of projects and activities in support of the Partnership's mandate to protect, enhance, and restore the San Francisco Bay-Delta Estuary by implementing actions called for in the *Comprehensive Conservation and Management Plan* (CCMP). In 2010, the Partnership contracted with many local jurisdictions to assist with trash capture efforts helping to make our streams and bay cleaner and healthier for people, fish and wildlife. We partnered with the City of El Cerrito to build green stormwater treatment devices along San Pablo Avenue and are seeking funds to continue that work all along the San Pablo Avenue corridor. The City of Pinole, under an agreement with the Partnership, began construction of the Pinole Creek Greenway Restoration project.

The Partnership organized and managed the highly successful Bay Delta Conference which was held in Sacramento, October 2010. SFEP conducted a Low Impact Development tour for city and elected officials in June 2010, highlighting regional low impact/green infill stormwater treatments. SFEP also sponsored the River of Words One Square Block Awards ceremony in April and an Oil Spill Response Forum in May.

Partnership staff, agency and NGO partners, consultants, and contractors continue to work on over 50 projects directed at improving the health of the estuary (please see www.sfestuary.org for details). Public outreach efforts continue to expand with production of new fact sheets, the continuing publication of our well regarded *Estuary* newsletter, the addition of 13 podcasts to our website, and speaking engagements by staff to various local organizations.

Completed or soon to be completed projects include:

- A project focused on developing methods to reduce methyl mercury and low dissolved oxygen in Suisun Marsh;
- A major report, developed in partnership with BCDC, the California Coastal Conservancy, and NOAA, on the San Francisco Bay Subtidal Habitat Goals, a collaborative interagency effort to establish a comprehensive and long term management vision for protection, restoration, and appropriate use of San Francisco Bay Subtidal habitats;
- Under the State's Watershed Assessment Framework, development of watershed health indicators for the San Francisco Estuary—these indicators will form the core of our 2011 State of the Estuary Report, a major effort to be initiated in January 2011 and released at the September State of the Estuary Conference.

Don Edwards San Francisco Bay National Wildlife Refuge, City of Newark

SAN FRANCISCO ESTUARY PARTNERSHIP

In Fiscal Year 2011-2012

In keeping with this year's ABAG Budget Theme of "*Milestones: Celebrating 50 Years of Programs and Service,*" SFEP and partners will celebrate our 10th Biennial State of the Estuary Conference in September with the release of a new estuary-wide assessment about the health of the Bay environment. The Partnership will continue to focus efforts on projects that help to restore and protect our natural resources.

SFEP's estimated annual budget for 2011 is $10,089,599 with much of this funding going out to partner entities to accomplish the work called for in the CCMP. Key ongoing projects include:

- Working with the Regional Water Quality Control Boards (RWQCB-San Francisco Bay and North Coast) and other partners, to complete a stream and wetland protection policy for the two regions;
- Developing the background and assessments for a new evaluation of the environmental state of the bay and estuary which will result in a major new report planned for late 2010;
- Working with partners, implement develop new low impact development concepts to clean urban stormwater; and implement restoration projects in San Francisco and the shoreline and bed of the Bay;
- Providing technical support services to the Santa Clara Valley Water District, Alameda County Flood Control Program, Caltrans, and the San Francisco Public Utilities Commission;
- Providing technical and communication assistance to the State Water Board including development and implementation assistance for Total Maximum Daily Loads [limiting pollutants into waterways of the state], and oversight of environmental projects mandated as part of the San Francisco Regional Board's Administrative Civil Liability program in lieu of fines;
- Performing outreach/education through the Boater Education Program, publication of *Estuary* newsletter; and website podcasts on a variety of topics;
- Managing a $5 million regional trash capture project with dozens of cities from around the region;
- Continuing work on 28 projects, including seven new projects related to water quality improvements in the North Bay; under three EPA-funded grants to implement bay-wide ecosystem improvements to improve San Francisco Estuary water quality;
- Continuing to support the Bay-Delta Science Program by contracting with experts to assist in the scientific research to support delta restoration efforts;
- Partnering with SPAWN and the Mid-Peninsula Regional Opens Space District to implement sediment reduction projects including rural road repair and stream bank stabilization in the North and South Bay;
- Working with the Urban Pesticide Committee and EcoWise to reduce pesticide use in urban creeks and promote Integrated Pest Management practices.

For further information,
contact Judy Kelly at 510-622-8137
or e-mail jakelly@waterboards.ca.gov.

EARTHQUAKE AND HAZARDS MITIGATION AND RECOVERY

Natural disasters come from many sources in the Bay Area and include various earthquake related hazards such as ground shaking, liquefaction, landsliding, fault surface rupture, and tsunamis. The Bay Area is also subject to various weather-related hazards including wildfires, floods, landslides, drought, and climate change.

Since 1974, ABAG has been involved in earthquake hazard mapping for the Bay Area, developing some of its own hazard maps in collaboration with U.S. Geological Survey. The Earthquake and Hazards Program has been a leader among Councils of Governments across the nation in providing scientific information about local hazards in a user-friendly format to guide public decision making. ABAG focuses its efforts on disaster mitigation and recovery planning.

ABAG's Hazard Mitigation initiatives have focused on four efforts during the 2010-2011 fiscal year:

- Launching a redesigned program website at http://quake.abag.ca.gov featuring a more user-friendly design, revised hazard map explanations, improved risk communication techniques, and user specific portals, funded by U.S. Geological Survey.
- Updating the multi-jurisdictional Local Hazard Mitigation Plan for the San Francisco Bay Area, including collaborating with 115 cities, counties, and special districts to ensure that the revised plan incorporates the findings of the disaster recovery initiatives and makes stronger connections between hazards, vulnerabilities and mitigation strategies to address them.

ABAG's Disaster Recovery initiative has focused on two efforts during the 2010-2011 fiscal year:

- Developing a regional Long-Term Disaster Recovery Council to be housed at ABAG to plan for the efficient recovery of the Bay Area after a major disaster and retain residents and jobs.
- Developing a model disaster recovery plan, using the Cities of Oakland and San Jose as pilot projects funded in part by the two cities.

ABAG Bay Trail Manager, Laura Thompson, demonstrates proper "take cover procedure" during the *Great California Shake Out* Earthquake Drill.

EARTHQUAKE AND HAZARDS MITIGATION AND RECOVERY

Pipeline Repair after Earthquake Ground Shaking Liquefaction

In Fiscal Year 2011-2012

- Continue ongoing project efforts related to developing innovative approaches to hazard mitigation and updating the multi-jurisdictional Local Hazard Mitigation Plan;
- Seek to continue to assess the vulnerability of soft-story multi-family residential buildings in the Bay Area, and continue to develop innovative approaches for mitigation, and implement these mitigation strategies;
- Seek to provide incentives to single-family homeowners for seismic retrofit, develop a contractor training program and a public information campaign about proper retrofit technique;
- Develop a regional recovery plan focusing on developing a post-disaster governance structure and a pre-disaster decision making framework to ensure a speedy recovery of the region after a major disaster;
- Plan for the long-term recovery of the regional airport system from a disaster, focusing on general aviation airports and the infrastructure such as water, fuel, roads and transit serving all the region's airports.

For further information, contact Danielle Hutchings at 510-464-7951 or e-mail DanielleH@abag.ca.gov.

ABAG POWER

ABAG Publicly OWned Energy Resources (ABAG POWER) is a joint powers agency (JPA) formed by ABAG in 1997 to acquire energy on behalf of local governments, as well as provide energy management and telecommunication services.

ABAG POWER currently offers natural gas aggregation to 38 local governments and special districts in the Pacific Gas and Electric (PG&E) service territory. ABAG POWER provides a public sector approach to pooled purchasing, and each public agency is guaranteed a voice in program operations and decisions through its representative to the ABAG POWER Board of Directors and Executive Committee. ABAG and ABAG POWER are also working to expand their energy conservation and management services to local jurisdictions through the implementation of energy efficiency, renewable energy, and general sustainability programs. During the past year ABAG had grant-funded energy projects approved that total close to $20 million.

BART Station, 16th and Mission Streets, San Francisco

Gas Aggregation Program

The natural gas purchasing pool has now completed its fourteenth year of operation. ABAG POWER purchases natural gas on behalf of members and arranges for it to be delivered to the PG&E system for distribution. The goal of ABAG POWER's Natural Gas Program is to provide both cost savings and price stability. These goals differ from that of PG&E which is incentivized to provide low cost gas on a near term (monthly) basis. ABAG POWER stabilizes its gas prices by layering in longer term gas purchases, with the alternate objective of diversifying its gas purchase portfolio. The Program uses a continuous three year ahead planning cycle to design its purchasing strategy. Market rates for natural gas have remained relatively low since the extreme highs during the summer of 2008. This retreat in prices is thought to be caused by a combination of the overall down-turn in the economy, as well as recent gas discoveries using new drilling techniques. Prices are now expected to edge slowly higher in the near future.

Price volatility remains a significant risk. There are many factors that can cause significant price volatility, including: abnormal weather patterns, increased demand from gas powered electric generators, restrictions in gas transportation capacity and/or imports, the price of oil, regulatory actions, and political instability. In addition, an increased focus on environmental issues may cause regulatory

POWER cont. on page

ABAG POWER

POWER cont. from page 17

actions that produce increased costs for using petroleum products, including natural gas.

ABAG POWER continues to follow regulatory actions that may affect both the natural gas and electrical energy markets.

Other ABAG Energy/Sustainability Initiatives

Green Communities. In 2011, in partnership with PG&E, ABAG will be offering two projects to assist local governments with their sustainability and energy efficiency efforts:

- GHG Inventory Assistance – ABAG will provide resources to assist local governments to complete an inventory of their greenhouse gases resulting from municipal operations in accordance with the Local Government Operations Protocol (LGOP).
- Energy Use Benchmarking – ABAG will provide training and on-going assistance to encourage local governments to benchmark their facilities in energy use intensity. ABAG will utilize the on-line tool *Portfolio Manager* created by the US EPA.

Retrofit Bay Area (Energy Upgrade California). ABAG is the lead agency for an eight-county collaborative that seeks to increase the number of energy efficiency retrofits in residential homes in the Bay Area. This program is part of the larger, state-wide program *Energy Upgrade California*.

DOE Better Buildings Program. ABAG is a subcontractor to Los Angeles County as part of the statewide *Better Buildings Program* coordinated by the Department of Energy (DOE). Four Bay Area agencies (Alameda County, San Francisco, San Jose, Sonoma County) will implement various energy efficiency retrofit projects under this program.

In addition, ABAG is seeking to develop customer friendly pathways to coordinate and synergize energy efficiency retrofits, renewable energy installations, incentives, and financing mechanisms.

In Fiscal Year 2011-2012

- Continue to provide cost effective natural gas aggregation and delivery services for local governmental agencies. This will include active solicitations among natural gas marketers, and the addition of new gas suppliers, as necessary, to continue receiving the most competitive pricing. The program will pursue longer-term fixed price gas products in order to stabilize program costs.
- The Program will look for additional ways of improving the customer service aspects of the program, in particular with respect to billing and analysis functions.
- Although ABAG POWER primarily supplies natural gas to smaller "core" customers, it also implements a "noncore" program to supply larger facilities. Qualified, noncore customers can take advantage of lower gas transportation rates that are not available to PG&E customers. ABAG POWER currently supplies gas to three noncore facilities (City of Santa Rosa, City of Watsonville, County of San Mateo). We will continue to encourage additional participants in both the core and noncore programs.

For further information, contact Jerry Lahr at 510-464-7908 or e-mail JerryL@abag.ca.gov.

ABAG PLAN CORPORATION

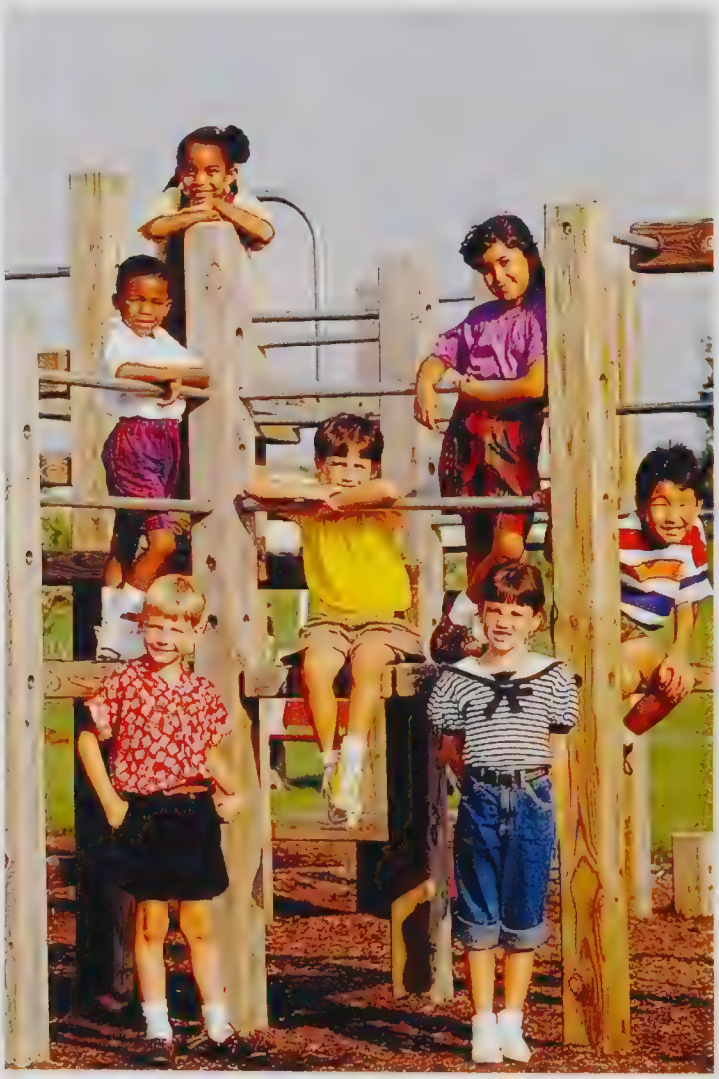
ABAG PLAN Corporation provides property, liability and crime coverage to 31 cities and towns in the Bay Area. Over the past 24 years, the PLAN has grown to exceed $50 million in assets and has returned over $20 million in dividends to its members. ABAG PLAN has saved its members over $70 million in premium since inception. In addition, the SHARP pool provides affordable Workers Compensation coverage to its member cities.

ABAG PLAN's success has enabled its members to improve their organization's financial performance while improving their communities. By focusing on key areas of municipal exposure to loss and through emphasis of the cost benefits of our Risk Management grant program(s), we have assisted members in implementing loss control techniques to reduce losses in public playgrounds, parks, police operations and those related to sidewalks, sewers, and trees.

In 2011, ABAG PLAN will continue to work with its members providing Risk Management and Loss Control consulting services, as well as, superior Claims Administration services to manage their complex municipal risk.

Through ABAG PLAN, members have at their disposal, a wide array of resources to assist them in maintaining or improving the health and safety of their citizens and employees. ABAG and its members are working together to share resources and best practices that will help members rise to meet the challenges they face.

Association of Bay Area Governments
PLAN CORPORATION
Pooled Liability Assurance Network



ABAG PLAN CORPORATION

In Fiscal Year 2011-2012

Insurance Programs

- Provide stable loss funding rate for the Liability Program.
- Provide stable premium and broad coverages for the Property Program.
- Continue to manage the ITC portfolio for pre 7-1-08 claims.
- Implement on-line client access to our iVOS claims system.
- Continue aggressively pursuing subrogation opportunities which will reduce "net" loss and save members significant dollars.
- Continue our ongoing claim file reviews for member cities.

Risk Management Program

- Provide a broad range of training focused on the unique needs of our members.
- Continue our award-winning Sewer Smart Summit program and expand to include Storm Water Management.
- Provide grants supporting Risk Management Best Practices and Loss Control programs.
- Increase focus on managing ADA risks for our member cities.

For further information, contact Jim Hill at 510-464-7969 or e-mail JimH@abag.ca.gov.

RESEARCH, DATA AND ANALYSIS

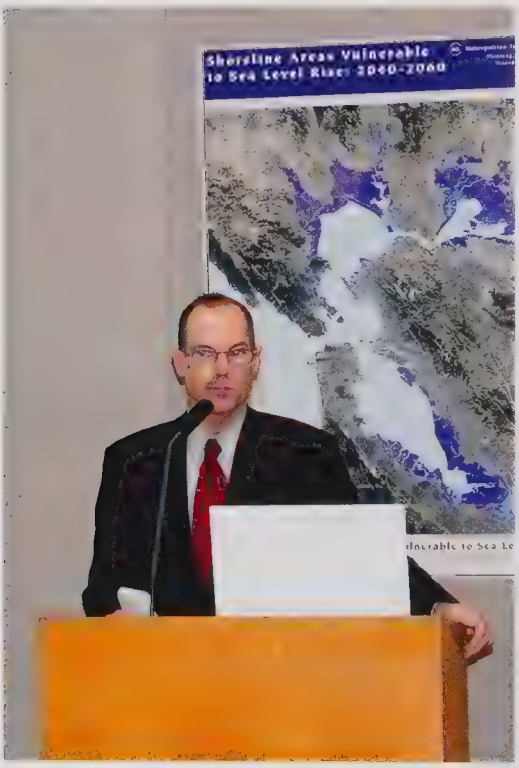
With the increased coordination in regional planning, the expectations and requirements for data and modeling have increased, and the quality of our demographic data has improved. The results of the *2010 Census* and other survey data will continue to be a focus of the Research Department's efforts in the coming year. The Research team will analyze information on retirement trends, migration, and demographic information for the Bay Area, as well as for surrounding regions.

One of our most important technical projects is the development of a new land use model to estimate development in local areas. Our model, called Steelhead, uses land use, local planning and economic information to perform a sophisticated statistical analysis. Local socioeconomic activities are matched with land use development. The model, which is similar to models used in other regions, is also trying to match transportation models more effectively. We will continue to improve the data, computer models, and other tools used in our analysis and planning.

The Research Department will continue to work with MTC to better coordinate work on the Sustainable Communities Strategy (SCS), the Regional Transportation Plan, and other projects. As part of the SCS process, ABAG and MTC are working together to establish a set of specific regional targets for reducing greenhouse gas emissions and developing land use scenarios. Research will evaluate the implications of regional targets and land use scenarios. Analysis of land use scenarios with a set of regional targets for reducing greenhouse gas emissions will be a critical part of developing an SCS. This work goes beyond the technical work and includes facilitating extensive dialogue to communicate with local staff, stakeholders, and elected officials, along with translating complex analysis into understandable information.

We have also made a substantial effort to improve information on the existing housing development, costs of construction,

Research cont. on page 22



(Top Photo) Joe Fitz, Chief Economist, California Board of Equalization and Andrew LePage, Analyst, DataQuick (photo right), speak at the *2010 Projections Forecast Conference.*

RESEARCH, DATA AND ANALYSIS

Research cont. from page 21

and commercial and residential rents in the region. Understanding of existing construction and information on costs of development and local plans are fundamental to making reliable forecasts and performing thoughtful planning.

In 2011, Research will begin work on the Regional Housing Need Allocation (RHNA) for 2014-2022. While there are many similarities to the previous rounds of the RHNA process, it has become more complex because of the requirements for consistency with the SCS. This coordination is an opportunity for progress on housing issues in our region. ABAG and MTC have previously linked local responsibility to plan for housing with opportunities to obtain infrastructure funding. This round of the RHNA process provides further opportunities to support local areas where housing makes sense. The RHNA process will run in parallel with the SCS and Regional Transportation Plan. Work will continue in 2011 and 2012.

The most recent copy of Projections is available for purchase online at the ABAG Web Store http://store.abag.ca.gov/projections.asp

In Fiscal Year 2011-2012

- Continue to improve the data used in analysis and planning. Improve computer models and other tools used to analyze information and identify planning strategies.
- Coordinate with MTC on the Sustainable Communities Strategy (SCS), the Regional Transportation Plan, and other projects.
- Work on the Regional Housing Need Allocation for 2014-2022.

For further information, contact Paul Fassinger at 510-464-7928 or e-mail PaulF@abag.ca.gov.

ABAG FINANCIAL SERVICES

ABAG Financial Services has been providing conduit financing to various public and private organizations throughout the state of California since 1978. Its programs provide convenient, cost saving, and secure means to meet the capital financing needs of public agencies and their nonprofit partners serving the public interest. To date the Agency has provided nearly $8 billion in low cost investment capital for projects in more than 240 local jurisdictions. The Agency helps its Members provide for construction of new hospitals and medical clinics, transit systems, affordable housing, schools, museums, water and wastewater systems, and other Member-owned infrastructure. The Agency takes special focus on assisting in the construction and preservation of affordable housing, providing financing to date for more than 10,330 units in nearly one-hundred affordable apartment communities.

Facilities at Oakland Children's Hospital financed with Bonds issued by the ABAG Finance Authority

ABAG Finance Authority for Nonprofit Corporations

A program created by
Association of Bay Area Governments

In Fiscal Year 2011-2012

- Economical funding for developers of affordable multi-family housing, independent schools, hospitals, clinics, and other voluntary healthcare providers through the various programs of the ABAG Finance Authority;
- Tax-Exempt Lease financing through ABAG Credit Pooling and ABAG Leasing, programs providing the lowest available cost source for funding for both major lease secured projects and smaller capital equipment needs; and,
- Continue to offer comprehensive services to meet the land-secured and economic development financing needs of member agencies.

The Agency will also continue to offer its industry leading tax-allocation bond product benefiting the Redevelopment Agencies of its Membership, and its pooled financing vehicle for Water and Wastewater Districts. Both of these financing pools provide easy access and low cost funding for the smaller borrowing needs of special districts in the Agency's member jurisdictions.

For further information contact Clarke Howatt at 510-464-7932 or e-mail ClarkeH@abag.ca.gov

ABAG TRAINING CENTER

The ABAG Training Center has been an ABAG service program since 1979, created to provide economical alternatives for local government employees to obtain professional development training. Early course offerings were in the fields of management, environmental planning, housing, and computer technology and were held in classrooms at our facility and elsewhere. Through the years, the training needs of our members and clients have changed. Today, our courses focus on safety training required by the Occupational Safety and Health Administration (OSHA) and the Department of Transportation (DOT). These courses reach students in the Bay Area and around the world through our webbased identity, www.hazmatschool.com.

Increasing our client base provides a means to support the continued training of our members' employees at a reduced price, and hazmatschool.com has been very successful at achieving this goal.

More than 7,000 students receive training through hazmatschool.com each year.

The Training Center had a strong Fiscal Year 2010-11. We retained a number of large state and corporate clients, and revenues increased despite the continued slow economy.

ABAG introduced the first HAZMACON (Hazardous Material Management) Conference in 1984, drawing 1,500 attendees.

In Fiscal Year 2011-2012

- Explore expansion into other markets. Specifically, we will consider courses for General Contractors. These would utilize existing expertise from other ABAG programs such as hazard mitigation and estuary protection;
- Add new courses and industry-specific versions of existing courses in order to be ready when companies begin hiring new employees;
- Ensure the technical infrastructure is in place to accommodate future growth;
- Strive as we grow to maintain personalized service and a worthwhile training experience for our members and clients.

For further information, contact Brian Kirking at 510-464-7996 or e-mail BrianK@abag.ca.gov.

ABAG WEB SERVICES

ABAG's website, www.abag.ca.gov, dates back to 1994. It was the first website for a Council of Governments and the second for a California public agency. In addition to expanding the reach of ABAG programs, our early move to the web provided an opportunity to support our members and other public agencies as they made similar moves.

1994: ABAG is the first Council of Governments to offer documents (describing the organization and programs) on "World Wide Web" and the second public agency to do so in California. This began abagOnline, ABAG's online service providing public agencies with WEB hosting, access and assistance with the Internet.

In Fiscal Year 2011-2012

- Increase our focus on ABAG programs and affiliated projects. ABAG's leadership will be maintained by inproving usability and adding collaboration features to facilitate increased interaction among staff, elected officials, citizens, and other stakeholders.
- Continue to offer web services that provide a stable and cost-effective option to agencies expanding or simply reassessing their web strategy.

For further information contact Stephen Attaway at 510-464-7924 or e-mail StephenA@abag.ca.gov

FISCAL MANAGEMENT SERVICES

For a number of years, ABAG has offered fiscal management services to Bay Area public purpose entities. These services include accounting, financial reports, cash management, investments, debt issuance, and other related financial support services. The following is a summary of significant entities currently receiving fiscal management services:

Agency	Type of Business	Assets ($ millions) 6/30/10	Year Services Started
ABAG PLAN Corporation	General, property, public officials liability insurance	$50.40	1986
ABAG Comp Shared Risk Pool	Workers comp insurance	$3.50	1989
ABAG Finance Authority for Nonprofit Corporations	Conduit debt insurance for public entities	$3.70	1990
ABAG Publicly Owned Energy Resources	Natural gas aggregation pool	$3.70	1997
San Francisco Bay Area Water Emergency Transit Authority	Development of water transit	$96.50	2000

City Center Plaza, Redwood City

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov.

LEGISLATIVE ACTIVITIES

During the 2010 Legislative Session, more than 34 state bills and three federal bills were reviewed and considered by ABAG's Legislation and Governmental Organization Committee (L&GO), which is chaired by Napa County Supervisor Mark Luce. Novato Councilmember Carole Dillon Knutson is Vice Chair. Committee membership is composed of elected officials from throughout the region.

L&GO's 2010 legislative priorities included a concerted pursuit of resources and incentives for a stable source of funding for ABAG planning and support for integrated planning and environmentally healthy communities. Eight of the bills tracked by ABAG became law and three were vetoed. Unfortunately, the critically needed Bay Area Disaster Recovery Planning Council Act (SB 1205) and the Oil Spill Prevention and Response Act (AB 234) were vetoed by the Governor after successfully passing through the legislature. In addition, the land use and planning bills that would have provided a source of funding for ABAG and the region SB 1445 (DeSaulnier) and AB 153 (Ma), were casualties of Proposition 26.

Legislation considered in 2010 reflected the full range of Committee legislative priorities: addressing local planning, infill and redevelopment issues; clarifying sustainable communities strategies and

Legislative cont. on page 2

At the ABAG Legislative Reception 2010:

(Photo Left - L-R): ABAG President and Union City Mayor, Mark Green; ABAG Vice President and County of Marin Supervisor, Susan L. Adams

(Photo Bottom - L-R): Supervisor Scott Haggerty, County of Alameda, and Supervisor James Spering, County of Solano

LEGISLATIVE ACTIVITIES

Legislative cont. from page 27

relationship to transportation and land use planning; securing regional blueprint funding as well as community development, planning and transportation fees. Special bills, also considered, included addressing improvement of gun tracing and prohibiting the open carrying of unloaded handguns; extended producer responsibility and disposal of household batteries, lighting products carpets, architectural paint, and motor vehicle brake pads; hazard mitigation and seismic safety retrofit regional planning, climate change and renewable energy policies; and local government policies on unemployment, insurance, and pensions. Committee activities throughout the year included policy briefings, a legislative reception, and face-to-face work with legislators about Bay Area needs and challenges.

At the ABAG Legislative Reception 2010:

(Photo - L-R): San Mateo County Supervisor Rich Gordon (Now Assembly Member), ABAG Immediate Past President and San Mateo County Supervisor, Rose Jacobs Gibson; Mike Arnold, ABAG Legislative Advocate, and Kristian Foy, Arnold and Associates.

In Fiscal Year 2011-2012

- Pursue state and federal legislation addressing focused integrated planning and environmentally healthy communities;
- Work with legislators on developing a stable source of income for regional planning agencies that includes innovative financing and resources and incentives for planning, infrastructure, and services to assist local governments;
- Continue to closely monitor finance reform and the fiscal impacts of potential unfunded mandates on local government.

For further information, contact Patricia Jones at 510-464-7933, e-mail PatJ@abag.ca.gov, or Kathleen Cha at 510-464-7922, e-mail KathleenC@abag.ca.gov.

COMMUNICATIONS

Regional efforts related to milestone sustainability and the integration of land use and transportation planning were a major focus of the Communications Department's regional outreach and engagement strategies in 2010. Raising the level of active participation by local governments and other stakeholders in ABAG planning initiatives and services was an important goal driving communication activities. Coordination of regional conferences, workshops, publications, media, and web outreach also supported the work of ABAG.

ABAG's Spring General Assembly and Regional Summit (April 21, 2010) which was co-sponsored with MTC, the Air District and BCDC, launched a major climate action and sustainable communities' theme, "OneBayArea" and communication link www.onebayarea.org. Panels, multi-media presentations, and electronic voting captured in practical terms the impact of SB 375 and sustainable land use and transportation planning for the region.

The Spring General Assembly also featured ABAG's Fourth Annual Growing Smarter Together Awards showcasing local governments' innovative leadership and achievements. The six awardees included the City and County of San Francisco for its Eastern Neighborhood Program--Embedding Equity into Smart Growth; Contra Costa County's Contra Costa Centre Transit Village; and the City of Albany's Codornices Creek Restoration Project. Urban Design awards were given to the City of Richmond for its Civic Center Revitalization Project and to the City of Livermore for Implementation of its Downtown Specific Plan. The Distinguished Leadership Award was presented to Beverly Lane, Vice President, East Bay Park District Board of Directors, in absentia. The best practice efforts of these awardees were documented by the Communications Department in partnership with Comcast in a special DVD on view at www.abag.ca.gov/smarter.html. This section of ABAG's website also features video highlights of past recipients recognized for their achievements in planning and building transit-oriented development, revitalizing their communities, and promoting community partnerships while preserving and protecting the environment.

"Jobs, the Economy and Sustainability" was the focus of the Fall General Assembly (October 26, 2010) held for the first time in San Jose. This regional forum provided a platform for achieving sustainable growth through the collaboration and partnership of regional agencies, cities/towns and counties, and community stakeholder groups. Job creation, housing options, transportation priorities, the economy and state budget challenges were featured topics.

A number of visibility strategies were developed and implemented by the Communications Group to raise awareness and understanding about the significance of FOCUS forums, conferences on "Being Sewer Smart," the Estuary Partnership, the Bay Trail Project, and other agency projects. Media coverage included articles and TV and radio interviews on subjects such as: short-term economic trends, hazard mitigation and long-term disaster recovery planning, energy efficiency and solar financing, green business and eco-purchasing, and priority development and priority conservation areas. To keep ABAG members informed and engaged in ABAG activities, timely communications were disseminated to include more extensive online news alerts with links to conference proceedings, best practice case studies, and presentation audio archives. Updates on ABAG initiatives and regional research were provided at symposia and workshops and through publications such as *Service Matters, Risk Matters,* and *POWER Matters.*

COMMUNICATIONS

ABAG President, Union City Mayor Mark Green, along with ABAG Vice President, Marin County Supervisor Susan L. Adams, and Linda Crayton, Comcast congratulate the City and County representative recipients of the ABAG 4th Annual Growing Smarter Together Awards, at the 2010 Spring General Assembly.

In Fiscal Year 2011-2012

- Work in partnership with other regional agencies to implement outreach and public engagement strategies for developing the regional Sustainable Communities Strategy (SCS);
- Support implementation of a Speakers Bureau of local government officials and staff to promote ABAG programs and services and engagement of communities in developing the SCS;
- Facilitate increased ABAG visibility through region-wide media outreach to feature sustainable community strategies, noting the significance and impact of steps taken by local governments and community members to reduce the region's carbon footprint and greenhouse gas emissions;
- Continue to find ways to keep our membership informed about ABAG Programs and Services through various media.

For further information, contact Patricia Jones at 510-464-7933, e-mail PatJ@abag.ca.gov, or Kathleen Cha at 510-464-7922, e-mail KathleenC@abag.ca.gov.

ABAG MILESTONES

February 28, 1962: Establishment of governmental data center to collect pertinent data on explosive growth of the Bay Area.

July 30, 1970: ABAG issues Regional Plan 1970-1990, the Bay Area's first comprehensive regional plan.

In 1971, ABAG is certified by HUD as the Bay Area's areawide planning organization, and ABAG begins reviewing environmental impact statements for Federal and state-funded projects and Federal development projects. The number of projects reviewed by ABAG explodes, from 145 projects totaling $147 million in 1971 to 1,010 projects totaling $741 million in 1975.

In 1974 a system of review panels was created to access and analyze development proposal that potentially conflicted with ABAG's adopted regional plan. Through th system, the Regional Planning Committee and the Executive Board in a contentious and dramatic meeting effectively stopped development of a "premature and sloppily planned new town," called Las Positas, just outside of Livermore.

In the late 1970s, EPA and the State approved ABAG's groundbreaking, complex work program that combined air and water quality, water supply, and solid waste which created an Environmental Management Plan for the Bay Area. This was the end result of the State Water Resources Control Board designating ABAG to take on 208 responsibilities relating to the problem of non-point source pollution, and EPA awarding ABAG a massive $4.3 million grant to carry out the work needed.

In 1983, ABAG launched it first financial service program—credit pooling. The initial $4 million issuance enabled four cities to purchase items ranging from vehicles to buildings to communications systems.

May 22, 1986: ABAG's Administrative Committee approves the new Pooled Liabili Assurance Network (PLAN), and the Newark City Council votes to become PLAN's first charter member.

April 1986: The Bay/Delta Project, later the San Francisco Estuary Project and now the San Francisco Estuary Partnership, is initiated to establish plans for sensitive estuaries in the region.

Jan. 1988: ABAG launches the BALANCE Foundation to address building the economy while preserving the environment.

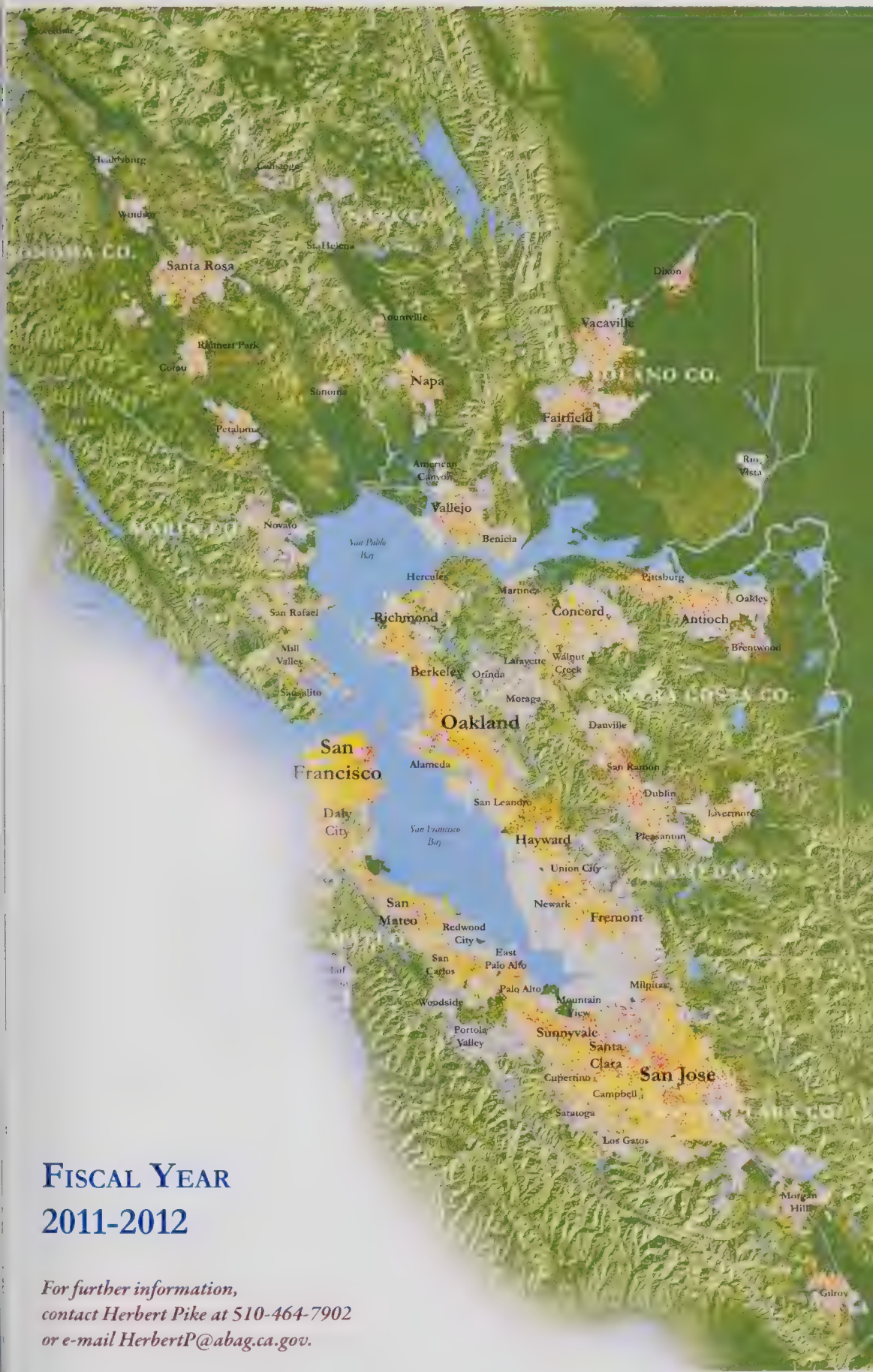
In the 1990s ABAG's long-time research on earthquake preparedness and hazard mitigation increases in the aftermath of the 1989 Loma Prieta earthquake.

50th Anniversary
1961 - 2011

Association of Bay Area Governments

BUDGET HIGHLIGHTS, MEMBER DUES, AND ORGANIZATION — SECTION II

PAGES 33-42

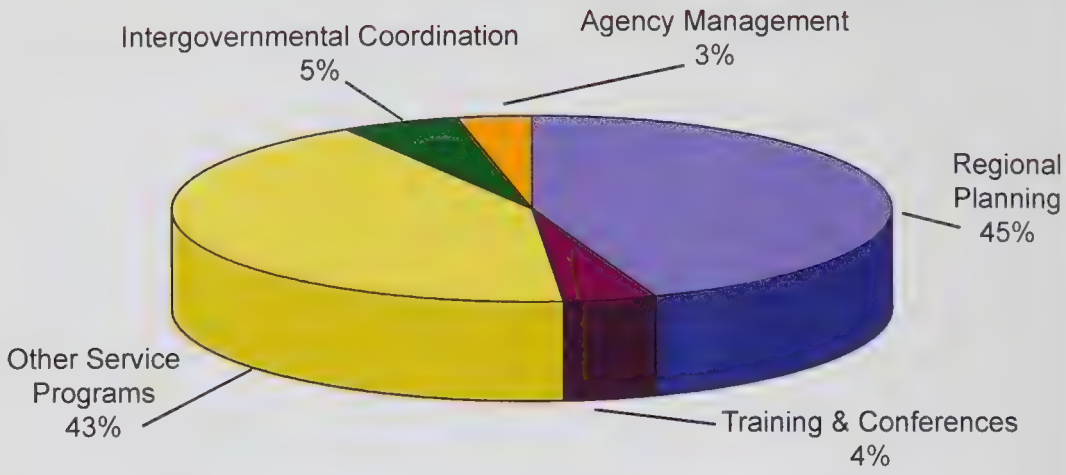


FISCAL YEAR 2011-2012

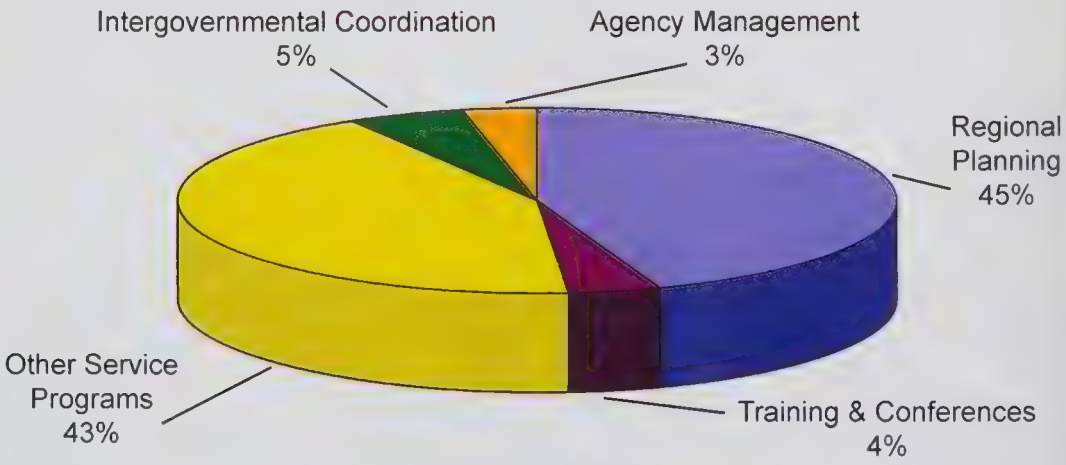
For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov.

SUMMARY OF REVENUES AND EXPENSES BY PROGRAM GROUP

Fiscal Year 2011 - 2012



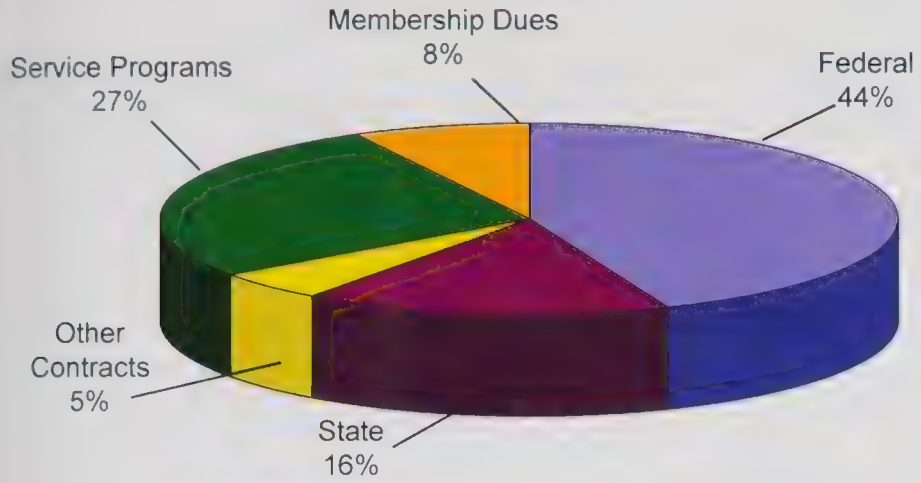
Revenues by Program Group	
Regional Planning	9,830,650
Training & Conferences	890,000
Other Service Programs	9,469,203
Intergovernmental Coordination	1,156,000
Agency Management	752,347
Total	**22,098,200**



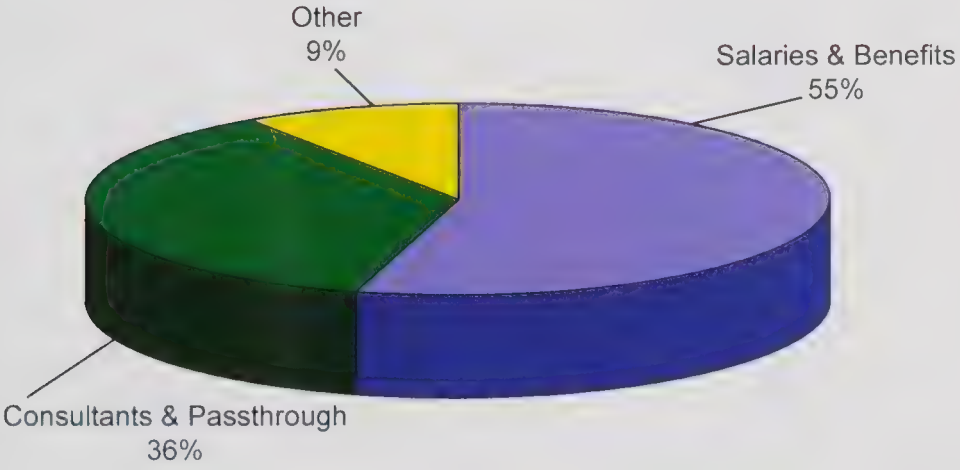
Expenditures by Program Group	
Regional Planning	9,830,650
Training & Conferences	890,000
Other Service Programs	9,469,203
Intergovernmental Coordination	1,156,000
Agency Management	752,347
Total	**22,098,200**

SUMMARY OF REVENUES BY FUNDING SOURCE AND EXPENSES BY CATEGORY

Fiscal Year 2011 - 2012



Revenues by Funding Source	
Federal	9,681,378
State	3,600,000
Other Contracts	1,083,475
Service Programs	5,999,000
Membership Dues	1,734,347
Total	**22,098,200**



Expenses by Category	
Salaries & Benefits	12,029,700
Consultants & Passthrough	8,000,000
Other	2,068,500
Total	**22,098,200**

PROPOSED OPERATING BUDGET

ABAG Proposed Operating Budget Revenues and Expenses

	FY 08-09 Actual	FY 09-10 Actual	FY 10-11 Proposed (Dec 2009)	FY 11-12 Proposed (Dec 2010)
REVENUES				
Federal	3,764,207	6,502,261	10,485,903	9,681,375
State	4,847,700	3,600,125	3,533,587	3,600,000
Other Contracts	2,795,006	1,031,648	1,209,000	1,083,475
Service Programs	5,580,642	5,513,902	6,173,002	5,999,000
Membership Dues	1,602,539	1,709,117	1,692,610	1,734,347
Total Revenues	**18,590,094**	**18,357,054**	**23,094,101**	**22,098,200**
EXPENSES				
Salaries and benefits	10,510,691	10,946,407	11,513,019	12,029,701
Consultant services	5,223,924	4,456,859	5,888,992	6,000,000
Passthrough	946,335	1,334,878	3,575,090	2,000,000
Equipment and supplies	218,485	178,844	240,000	240,000
Printing	145,182	112,420	175,000	150,000
Conference and meeting	352,651	289,806	300,000	300,000
Depreciation	169,067	117,064	150,000	210,500
Interest	59,256	62,138	72,000	72,000
Building maintenance	238,992	245,640	275,000	275,000
Utilities	79,881	49,340	85,000	80,000
Insurance	142,669	141,787	190,000	150,000
Postage	71,273	44,807	80,000	50,000
Telephone	56,298	64,312	60,000	66,000
Committee (per diem)	69,450	67,125	90,000	75,000
Other	370,093	277,547	400,000	400,000
Total Expenses	**18,654,250**	**18,388,972**	**23,094,101**	**22,098,200**
Net Surplus/(Deficit)	(64,156)	(31,918)	0	

PROPOSED REVENUES BY FUNDING SOURCES

ABAG Proposed Operating Budget

	FY 08-09 Actual	FY 09-10 Actual	FY 10-11 Proposed (Dec 2009)	FY 11-12 Proposed (Dec 2010
REVENUES				
FEDERAL REVENUES				
EPA - Environmental Programs	1,129,245	2,524,195	2,300,000	2,500,000
MTC--FTA	188,928	352,670	291,222	400,000
MTC--FHWA	1,528,209	1,763,431	1,073,084	1,500,000
MTC-STP Exchange	300,000	573,601	589,160	600,000
Federal Aviation Administration	55,759	0	0	0
U.S. Geological Survey	0	54,166	39,000	50,000
U.S. Fish & Wildlife Services	0	1,543	0	0
(1) NOAA	303,993	19,710	0	0
U.S. Dept. of Agriculture	22,540	0	0	0
(2) FEMA	210,483	47,464	175,000	50,000
(3) ARRA	0	738,039	6,018,437	4,581,378
U.S. Dept. of Interior	0	352,416	0	0
U.S. Dept. of Homeland Security	25,049	75,028	0	0
Subtotal	**3,764,207**	**6,502,261**	**10,485,903**	**9,681,378**
STATE REVENUES				
MTC - TDA	908,571	840,854	868,587	1,060,000
Bay Trail	175,048	250,681	175,000	175,000
Cal Trans	471,336	290,631	340,000	340,000
(4) DBW	234,631	0	0	0
RWQCB	1,374,148	316,941	400,000	400,000
California Resources Agency	774,436	365,722	700,000	600,000
Proposition 84	909,578	1,515,491	1,000,000	1,000,000
DWR	250	19,805	50,000	25,000
UNIV. OF CA	-298	0	0	0
Subtotal	**4,847,700**	**3,600,125**	**3,533,587**	**3,600,00**
OTHER CONTRACTS				
BALANCE Foundation	23,615	26,377	24,000	24,000
Haz Waste MOU Committee	102,001	96,828	110,000	111,650
MTC-JPC	67,089	82,648	70,000	72,000
BAAQMD-JPC	67,089	66,884	70,000	72,000
Santa Clara--SFEP	105,788	114,126	120,000	121,800
Fiscal Agent Services	109,210	78,912	100,000	100,000
Alameda County SFEP	112,133	121,905	135,000	137,025
Coastal Conservancy	73,214	67,879	100,000	80,000
Bay Area Ridge Trail Council	25,000	18,645	0	0
Admin. Civil Liability/Northbay Outreach	43,170	23,768	60,000	50,000
Rose Foundation-IPM	461	562	0	0
(5) BACWA Estuary	24,656	0	0	0
PG&E-Energy Efficiency	1,801,720	168,961	250,000	150,000
SFPUC - Estuary	110,635	112,614	125,000	120,000
AMBAG Forecast	9,809	0	0	0
SF Estuary Institute	0	11,394	0	0
Friends of the Estuary	29,433	40,146	35,000	35,000
Other Local Match/FEMA grants	89,985	0	10,000	10,000
Subtotal	**2,795,006**	**1,031,648**	**1,209,000**	**1,083,475**
SERVICE PROGRAMS				
Data Center	43,658	72,230	70,000	75,000
Publications	1,296	2,464	5,000	3,000
Training	559,177	575,357	665,000	650,000
Financial Services	1,411,568	1,460,150	1,750,000	1,600,000
Workers' Compensation	88,960	91,316	104,200	107,000
ABAG PLAN Corp.	2,756,615	2,702,930	2,825,000	2,900,000
Bay Trail Nonprofit	9,593	8,190	9,000	9,000
Web Hosting	35,540	8,830	25,000	10,000
Power Purchasing Pool Fees	342,549	355,290	389,273	390,000
Conference Services	229,458	234,472	230,000	240,000
Other	102,226	2,674	100,529	15,000
Subtotal	**5,580,642**	**5,513,902**	**6,173,002**	**5,999,000**
MEMBERSHIP DUES				
ABAG Dues (local and cooperating)	1,602,539	1,709,117	1,692,610	1,734,347
Total Revenues	**18,590,094**	**18,357,054**	**23,094,101**	**22,098,200**

(1) NOAA - National Oceanic and Atmospheric Administration (2) FEMA - Federal Emergency Management Agency (3) ARRA - American Recovery and Reinvestment Act (4) DBW - California Department of Boating and Waterways (5) BACWA - Bay Area Clean Water Agencies

PROPOSED REVENUES AND EXPENDITURES BY PROGRAM

Fiscal Year 2011 - 2012

EXPENSES BY PROGRAM AREA		REVENUE SOURCES						General Fund Equity
	Total Expenses	Federal Contracts	State Contracts	Other Contracts	Services Programs	Member-ship Dues	Total Revenues	
REGIONAL PLANNING								
Data and Analysis	1,150,000	835,051	314,949				1,150,000	0
Planning Services	2,650,000	1,650,000	1,000,000				2,650,000	0
Bay Trail	920,000	208,975	642,025		9,000	60,000	920,000	0
SF Estuary	4,750,000	2,675,149	1,461,026	543,825		70,000	4,750,000	0
Earthquake Mitigation	225,000	175,000		10,000		40,000	225,000	0
Haz Waste MOU Committee	111,650			111,650			111,650	0
Other Planning	24,000			24,000			24,000	0
Subtotal	9,830,650	5,544,175	3,418,000	689,475	9,000	170,000	9,830,650	0
TRAINING & CONFERENCES								
Training Center	650,000				650,000		650,000	0
Conference Services	240,000				240,000		240,000	0
Subtotal	890,000	0	0	0	890,000	0	890,000	0
OTHER SERVICE PROGRAMS								
Web Hosting	10,000				10,000		10,000	0
Power Purchasing Pool	390,000				390,000		390,000	0
Energy Efficiency	4,287,203	4,137,203		150,000			4,287,203	0
Data Center/Publications	75,000				75,000		75,000	0
Financial Services	1,600,000				1,600,000		1,600,000	0
ABAG PLAN Corp.	2,900,000				2,900,000		2,900,000	0
Workers' Compensation	107,000				107,000		107,000	0
Fiscal Agent Services	100,000			100,000			100,000	0
Subtotal	9,469,203	4,137,203	0	250,000	5,082,000	0	9,469,203	0
INTERGOV. COORDINATION								
Communications Group	860,000		110,000			750,000	860,000	0
Intergov. Coordination	216,000		72,000	144,000			216,000	0
Legislation	80,000					80,000	80,000	0
Subtotal	1,156,000	0	182,000	144,000	0	830,000	1,156,000	0
AGENCY MANAGEMENT	752,347				18,000	734,347	752,347	0
Total	22,098,200	9,681,378	3,600,000	1,083,475	5,999,000	1,734,347	22,098,200	0

PROPOSED ABAG MEMBERSHIP DUES

Assessments include increase in membership fee from $644 for FY 10-11 to $654 for FY 11-12 in accordance with CPI increase of 1.50 percent.

JURISDICTION	Population 1/1/10	Approved FY 10-11 Dues	Proposed FY 11-12 Dues
COUNTY OF ALAMEDA	1,574,857	$135,555	$139,049
Alameda	75,409	$13,128	$13,444
Albany	17,021	$3,516	$3,593
Berkeley	108,119	$18,001	$18,377
Dublin	48,821	$8,796	$9,084
Emeryville	10,227	$2,360	$2,420
Fremont	218,128	$29,489	$30,131
Hayward	153,104	$22,827	$23,419
Livermore	85,312	$14,696	$15,064
Newark	44,380	$8,135	$8,317
Oakland	430,666	$46,053	$47,194
Piedmont	11,262	$2,543	$2,598
Pleasanton	70,711	$12,389	$12,676
San Leandro	83,183	$14,384	$14,716
Union City	75,054	$13,014	$13,386
COUNTY OF CONTRA COSTA	1,073,055	$96,307	$98,765
Antioch	102,330	$17,314	$17,728
Brentwood	52,492	$9,457	$9,695
Clayton	10,962	$2,492	$2,547
Concord	125,864	$19,925	$20,366
Danville	43,574	$7,966	$8,178
El Cerrito	23,666	$4,631	$4,740
Hercules	24,693	$4,808	$4,918
Lafayette	24,342	$4,742	$4,857
Martinez	36,663	$6,827	$6,985
Moraga	16,332	$3,400	$3,474
Oakley	35,646	$6,508	$6,809
Orinda	17,866	$3,650	$3,739
Pinole	19,555	$3,941	$4,030
Pittsburg	64,967	$11,369	$11,736
Pleasant Hill	33,844	$6,351	$6,498
Richmond	105,630	$17,707	$18,098
San Pablo	32,131	$6,055	$6,202
San Ramon	64,860	$11,274	$11,718
Walnut Creek	66,584	$11,706	$12,001
COUNTY OF MARIN	260,651	$32,888	$33,545
Belvedere	2,175	$1,011	$1,029
Corte Madera	9,816	$2,301	$2,349
Fairfax	7,492	$1,908	$1,947
Larkspur	12,398	$2,729	$2,795
Mill Valley	14,144	$3,026	$3,096
Novato	53,357	$9,621	$9,837
Ross	2,422	$1,052	$1,072
San Anselmo	12,744	$2,795	$2,854
San Rafael	58,822	$10,498	$10,731
Sausalito	7,596	$1,925	$1,965
Tiburon	9,000	$2,165	$2,208

PROPOSED ABAG MEMBERSHIP DUES

Assessments include increase in membership fee from $644 for FY 10-11 to $654 for FY 11-12 in accordance with CPI increase of 1.50 percent.

JURISDICTION	Population 1/1/10	Approved FY 10-11 Dues	Proposed FY 11-12 Dues
COUNTY OF NAPA	138,917	$21,358	$21,829
American Canyon	16,836	$3,451	$3,561
Calistoga	5,370	$1,551	$1,581
Napa	78,791	$13,636	$13,997
St. Helena	6,010	$1,658	$1,691
Yountville	3,257	$1,199	$1,216
COUNTY AND CITY OF SAN FRANCISCO			
County	856,095	$79,311	$81,347
City		$79,311	$81,347
COUNTY OF SAN MATEO	754,285	$71,426	$73,174
Atherton	7,554	$1,914	$1,958
Belmont	26,507	$5,109	$5,231
Brisbane	3,993	$1,314	$1,343
Burlingame	29,342	$5,588	$5,720
Colma	1,637	$920	$936
Daly City	108,383	$17,993	$18,407
East Palo Alto	33,524	$6,287	$6,443
Foster City	30,719	$5,820	$5,958
Half Moon Bay	13,371	$2,891	$2,963
Hillsborough	11,537	$2,582	$2,644
Menlo Park	32,185	$6,065	$6,211
Millbrae	21,968	$4,308	$4,441
Pacifica	40,431	$7,448	$7,631
Portola Valley	4,725	$1,438	$1,476
Redwood City	78,568	$13,634	$13,961
San Bruno	44,294	$8,097	$8,301
San Carlos	29,155	$5,550	$5,681
San Mateo	97,535	$16,654	$17,064
S. San Francisco	65,872	$11,571	$11,884
Woodside	5,738	$1,608	$1,646
COUNTY OF SANTA CLARA	1,880,876	$159,359	$163,611
Campbell	40,860	$7,520	$7,701
Cupertino	56,431	$10,091	$10,341
Gilroy	52,027	$9,393	$9,611
Los Altos	28,863	$5,485	$5,631
Los Altos Hills	9,042	$2,156	$2,211
Los Gatos	30,802	$5,832	$5,971
Milpitas	71,552	$12,505	$12,811
Monte Sereno	3,666	$1,259	$1,281
Morgan Hill	40,246	$7,417	$7,601
Mountain View	75,787	$13,141	$13,501
Palo Alto	65,408	$11,484	$11,801
San Jose	1,023,083	$92,072	$94,751
Santa Clara	118,830	$19,113	$19,571
Saratoga	31,997	$6,033	$6,171
Sunnyvale	140,450	$21,496	$22,001

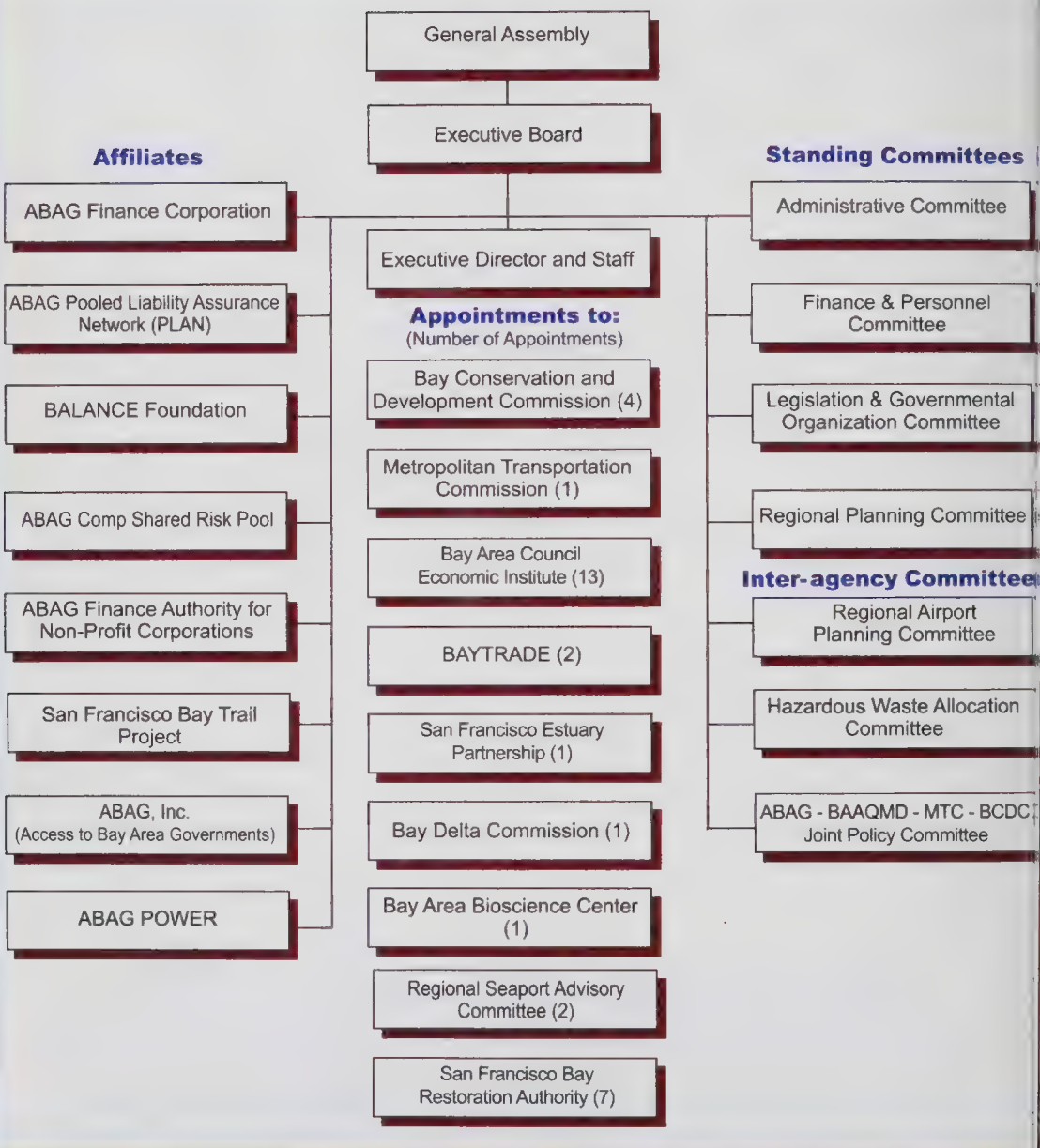
PROPOSED ABAG MEMBERSHIP DUES

Assessments include increase in membership fee from $644 for FY 10-11 to $654 for FY 11-12 in accordance with CPI increase of 1.50 percent.

JURISDICTION	Population 1/1/10	Approved FY 10-11 Dues	Proposed FY 11-12 Dues
COUNTY OF SOLANO	427,837	$46,185	$46,967
Benicia	28,086	$5,403	$5,503
Dixon	17,605	$3,633	$3,694
Fairfield	105,955	$17,920	$18,134
Rio Vista	8,324	$2,042	$2,091
Suisun City	28,952	$5,553	$5,653
Vacaville	97,305	$16,636	$17,026
Vallejo	121,435	$19,534	$19,870
COUNTY OF SONOMA	493,285	$50,922	$52,221
Cloverdale	8,636	$2,106	$2,145
Cotati	7,476	$1,904	$1,945
Healdsburg	11,931	$2,648	$2,714
Petaluma	58,401	$10,397	$10,662
Rohnert Park	43,398	$7,962	$8,148
Santa Rosa	163,436	$24,000	$24,577
Sebastopol	7,943	$1,959	$2,025
Sonoma	10,078	$2,340	$2,394
Windsor	26,955	$5,182	$5,308
Totals		**$1,683,610**	**$1,725,347**
DUES PER CAPITA RATES			
First 50,000		0.1701257	0.1726776
Next 50,000		0.1611717	0.1635893
Next 100,000		0.1104325	0.1120890
Remaining Population over 200,000		0.0790935	0.0802799

ABAG Staff - 1964

ABAG ORGANIZATIONAL STRUCTURE


General Assembly
Executive Board
Affiliates
ABAG Finance Corporation
ABAG Pooled Liability Assurance Network (PLAN)
BALANCE Foundation
ABAG Comp Shared Risk Pool
ABAG Finance Authority for Non-Profit Corporations
San Francisco Bay Trail Project
ABAG, Inc. (Access to Bay Area Governments)
ABAG POWER
Executive Director and Staff
Appointments to:
(Number of Appointments)
Bay Conservation and Development Commission (4)
Metropolitan Transportation Commission (1)
Bay Area Council Economic Institute (13)
BAYTRADE (2)
San Francisco Estuary Partnership (1)
Bay Delta Commission (1)
Bay Area Bioscience Center (1)
Regional Seaport Advisory Committee (2)
San Francisco Bay Restoration Authority (7)
Standing Committees
Administrative Committee
Finance & Personnel Committee
Legislation & Governmental Organization Committee
Regional Planning Committee
Inter-agency Committee
Regional Airport Planning Committee
Hazardous Waste Allocation Committee
ABAG - BAAQMD - MTC - BCDC Joint Policy Committee

Name	Year Started	Purpose	Assets ($000's) 6/30/09	Revenues ($000's) FY 08/09	No. of Members	Board of Directors	Legal Structure
ABAG Finance Corporation	1985	Serve as a lessor in debt financings for ABAG members and other jurisdictions.	59	1	N/A	ABAG F&PC	501(c)(4)
ABAG Pooled Liability Assurance Network Corporation (ABAG PLAN Corporation)	1986	Provide general liability, property and public officials' errors and omissions insurance coverage to member cities in the pool; also, provide loss prevention programs, claims administration, police training and other risk management services.	50,437	11,285	31	Separate	501(c)(4)
BALANCE Foundation (Bay Area Leaders Addressing the Challenge of the Economy and the Environment)	1987	Raise funds to study and provide a forum for regional issues. Serve as advocate for programs to promote economic development and protect the environment.	396	109	N/A	ABAG Pres, Vice Pres. and one other director	501(c)(3)
ABAG Comp Shared Risk Pool (SHARP)	1989	Provide workers' compensation insurance coverage to member jurisdictions in the pool; provide claims administration services.	3.485	608	4	Separate	JPA
ABAG Finance Authority for Non-profit Corporations	1990	Serve as conduit issuer of debt financings for non-profit and other organizations.	3,745	1,515	70	Separate	JPA
San Francisco Bay Trail Project	1990	Develop and maintain regional Bay Trail around the San Francisco Bay.	74	13	N/A	Separate	501(c)(3)
ABAG, Inc. (Access to Bay Area Governments)	1994	Promote efficiency in governments by improving intergovernmental coordination and cooperation and citizen access through education, training and computer networks.	0	576	N/A	ABAG F&PC	501(c)(3)
ABAG POWER	1997	Purchase natural gas and electricity (electricity currently suspended) on behalf of local governments and special districts in Northern California.	3,667	8.686	38	Separate	JPA
San Francisco Bay Restoration Authority	2008	The San Francisco Bay Restoration Authority (Authority) is a new regional government agency charged with raising and allocating resources for the restoration, enhancement, protection, and enjoyment of wetlands and wildlife habitat in the San Francisco Bay and along its shoreline. The Authority was created by the California legislature in 2008 with the enactment of AB 2954 (Lieber).	125	0	7	ABAG	Regional Entity

ABAG Officers

Mayor, City of Union City
Mark Green
President

Marin County Supervisor
Susan L. Adams
Vice President

San Mateo County Supervisor
Rose Jacobs Gibson
Immediate Past President

ABAG Management

Ezra Rapport
Executive Director

Patricia M. Jones
Assistant Executive Director

Acknowledgements

Graphic Design

Victoria Rutherford

Editorial Assistance

Kathleen Cha
Leah Zippert
Halimah Anderson

Photos supplied by:
ABAG Photo Files • cliparttoday.com • Brad Perks

U.C. BERKELEY LIBRARIES
C123326048

ABAG Mission Statement

ABAG is committed to enhancing the quality of life in the San Francisco Bay Area by leading the region in advocacy, collaboration, and excellence in planning, research, and member services.

Location

Joseph P. Bort
MetroCenter
101 Eighth Street
Oakland, CA
94607-4756

Telephones

510-464-7900
510-464-7970 (fax)

Mailing Address

P.O. Box 2050
Oakland, CA
94604-2050

Internet

www.abag.ca.gov

50th Anniversary
1961 - 2011

Association of Bay Area Governments

INSTITUTE OF GOVERNMENTAL STUDIES LIBRARY
109 PHILOSOPHY HALL
UNIVERSITY OF CALIFORNIA
BERKELEY, CA 94720

Publication#: P012011